

European Education Councils as boundary organizations

Prof. Dr. Marleen Brans & Dr. Ellen Fobé

KU Leuven Public Governance Institute EUNEC Anniversary Celebration Presentation 16.06.2022



Content

- Policy advice
- Policy advisory systems
- Institutionalized advisory bodies
- Education councils as boundary organizations
- Conclusion

Policy Advice

Information, knowledge and recommendations for future courses of action

(Halligan 1995)

2 goals

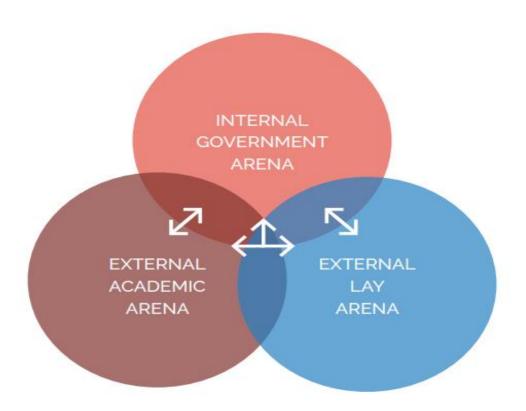
Making better decisions

Strengthening policy analytical capacity

Ensuring public participation

Democratic policy process and empowerment

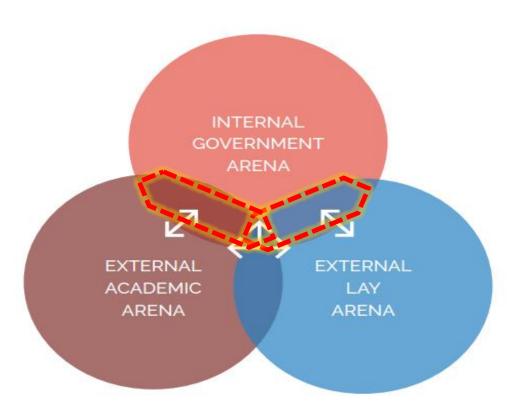
Policy Advisory Systems



Institutionalized Advisory Bodies (1)

boundary organizations

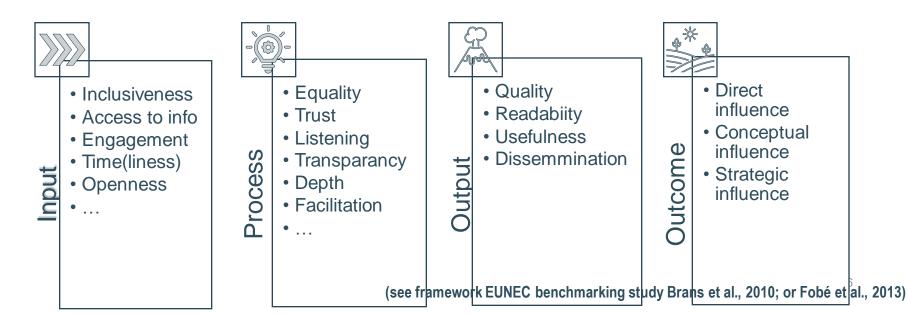
"successful boundary organizations please multiple principals, or multiple audiences, and through their independence they can behave in an entrepreneurial way"



(adapted from Guston, 2000)

Institutionalized Advisory Bodies (2)

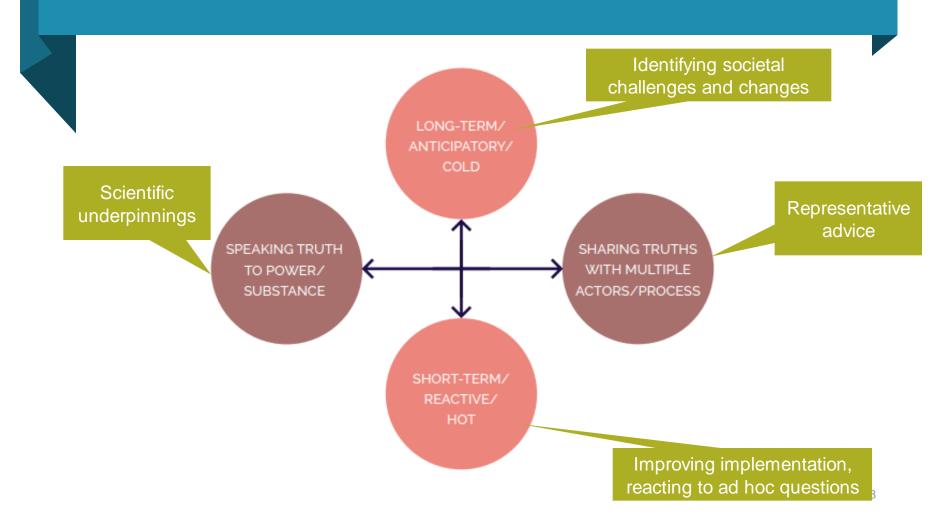
- Widespread & established in the PAS
- Little (inter)national comparative research
 - EUNEC study: in depth + in breadth



Education councils as boundary organizations (1)

- Advice: balancing content and process dimensions
- Influence: high ambitions and broad perspectives

Nature of advice

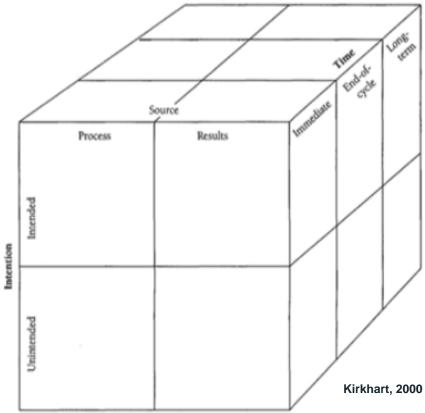


Influence

Multidimensional

- Different types
- Principals + audiences
- Time perspective
- Intention

Complex and challenging



Conclusion

Continued attention to (comparative) performance of advisory bodies





Inclusiveness

- Access to info
- Engagement
- •Time(liness)
- •Openness



Equality

- Trust & Listening
- Transparancy
- Depth
- Facilitation



•Quality

-Readabiity

- Usefulness
- Dissemmination



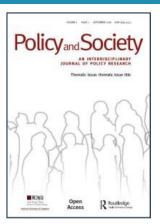
• Direct influence

- Conceptual influence
- Strategic influence

Thank you!

Contact ellen.fobe@kuleuven.be marleen.brans@kuleuven.be

See also:
Institutionalized
Advisory Systems
(Fobé et al., 2013)





See also: Education Councils in the EU (Brans et al., 2010)