

## Trends in accountability processes & the role of central government

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# Autonomy doctrine

**1 Allowing substantial discretion**

**2 Building capacity**

**3 Holding accountable**

Requires strong government,  
able to organise school accountability,  
and to align with with accountability for the education  
system as a whole...

## Vertical

Regulatory School Accountability

School Performance Accountability

Professional  
School  
Accountability



Multiple  
School  
Accountability

# Purposes of multiple school accountability

- 1 Legitimation 'from the ground'
- 2 Accounting for the education quality: content and process
- 3 Improving of the education quality: content and process
- 4 Involving and engaging local / regional stakeholders: building communities

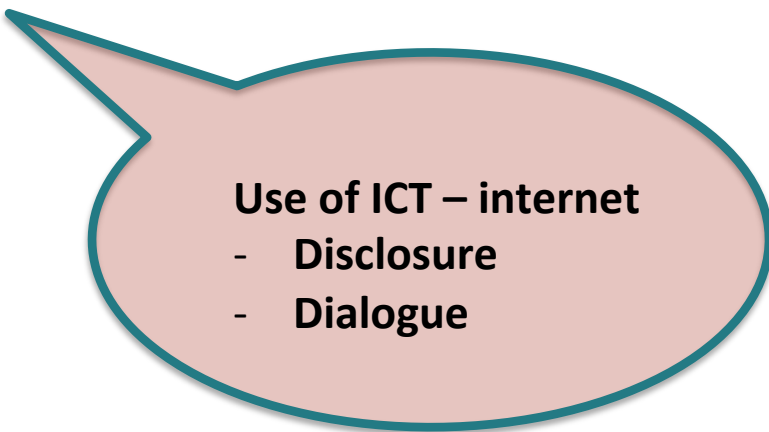
## From singular to multiple accountability

Involving students, parents, other education/care/welfare institutions, community, 'world of work', other stakeholders...

- 1 Is school doing the right things?
- 2 Is school doing things well?
- 3 How to improve and adapt?

# How to make it work?

- Identifying stakeholders (parents!)
- Building stakeholders capacity
- Building schools' capacity



**Use of ICT – internet**  
- Disclosure  
- Dialogue

## Further reading

- **Looking Beyond the Numbers: Stakeholders and Multiple School Accountability**, Edith Hooge, Tracey Burns & Harald Wilkoszewski. OECD Education Working paper No. 85

<http://www.oecd-ilibrary.org/docserver/download/5k91dl7ct6q6.pdf?expires=1464532453&id=id&accname=guest&checksum=C2733F4F844240FD1EF4BB21C0F2BD44>

- **Making multiple school accountability work**, Edith Hooge. In: *Governing Education in a complex world*. Burns & Köster (Eds.). OECD Publishing.

[http://www.keepeek.com/Digital-Asset-Management/oecd/education/governing-education-in-a-complex-world/making-multiple-school-accountability-work\\_9789264255364-7-en#page1](http://www.keepeek.com/Digital-Asset-Management/oecd/education/governing-education-in-a-complex-world/making-multiple-school-accountability-work_9789264255364-7-en#page1)

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